## **APPLICANT**

Name:	Sex:	Race:
Work Experience:		
Any Supervisory Experience:		
Have you ever been involved in the or group of 20+ people? (Yes/No) If yes, what sort of arrangements were		_
Have you ever served as a leader/chair publication of promotional material for		
Rate yourself on the following areas u	sing a scale of 1 to 1	10, with 10 being the highest:
Working Relations with co-workers Oral Communication		
Written Communication		
What are your long-range career goals	•	
Would you be able to work the schedu	ale required? (Yes/N	[0)

## **Telephone References**

Name of Applicant:
Company:
Person Contacted:
How long did this person work at your company?
Dates (month/year) to
Type of Employee:
1) What type of position did this person hold at your company?
2) What were the basic duties of this person?
3) Any supervisory duties?
4) What were the person's major strengths and outstanding successes; major weaknesses and significant failures?
a) Strengths
b) Weaknesses
5) Would you say this person has a good work ethic?
6) What efforts did you see on's part to improve job knowledge, skills, and abilities?
7) In thinking about as an employee, in what specific ways didcontribute to your firm?
8) In what areas would you have wanted to see improvement?

Work	Relations	with	Others:	

1)	How would you characterize's interaction/relationship with co-workers and supervisors?
2)	What would subordinates say about this person's performance?
3)	How would you describe the person's success in training, developing and motivating others?
Ab	senteeism:
1)	Would you say this person is dependable? Yes No
2)	Were there any problems with tardiness, absenteeism, or unplanned absences?
	asons for Leaving:
1)	What other information do you have that would help develop a more complete picture of this person?
2)	Would you rehire this person? In not, then why?
Per	son taking information: Date: